



Heidelberg Materials has acquired Maas Group's Construction Materials business



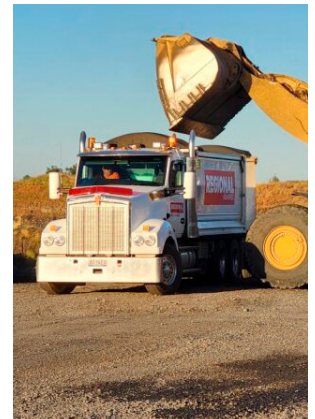
Heidelberg Materials

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On **1 October 2026**, Heidelberg Materials Australia acquired the Construction Materials business of Maas Group Holdings, an ASX-listed diversified industrial group and leading supplier of aggregates, ready-mix concrete, and asphalt in Eastern Australia.

The assets acquired include 43 quarries with combined approved reserves of more than 350 million tonnes, 22 ready-mix concrete plants, 5 asphalt operations, 1 C&D recycling site plus associated businesses providing new capabilities in geotechnical services, machinery sales/hire and earthmoving contracting.

More than **1,000** Maas employees have joined the Heidelberg Materials Australia team.



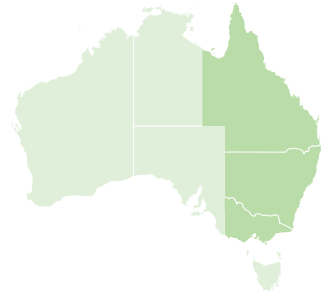
The transaction marks a significant step in expanding our footprint in Australia, improving aggregate capacity and concrete and asphalt supply capabilities in key markets.

It reinforces our ongoing commitment to a pure-play strategy as a leading global heavy building materials company.

This acquisition enhances Heidelberg Materials' capabilities and supports sustainable long-term growth in Australia

- Expands footprint in key markets of Australia, enhanced by a team of over 1,000 skilled employees across quarries, concrete, logistics, asphalt and civil support
- Operations acquired complement the HMA business in Queensland, New South Wales and Victoria
- Improves HMA's aggregate capacity and distribution network
- Secures long term cement supply along the eastern seaboard
- Improves procurement economics for key inputs (bitumen, electricity, explosives)
- Enhances capability to deliver into multi-year infrastructure pipelines in Eastern Australia
- Promotes circularity through high-quality, sustainable products

Established Australian brands that complement Heidelberg Materials' core capabilities



Aggregate Quarries

Improves aggregate capacity and reserve position



Readymix Concrete

Complements existing HMA network



Asphalt

End-to-end asphalt capabilities including laying and spray sealing



Materials Testing and Geological Services

External and internal geotechnical expertise



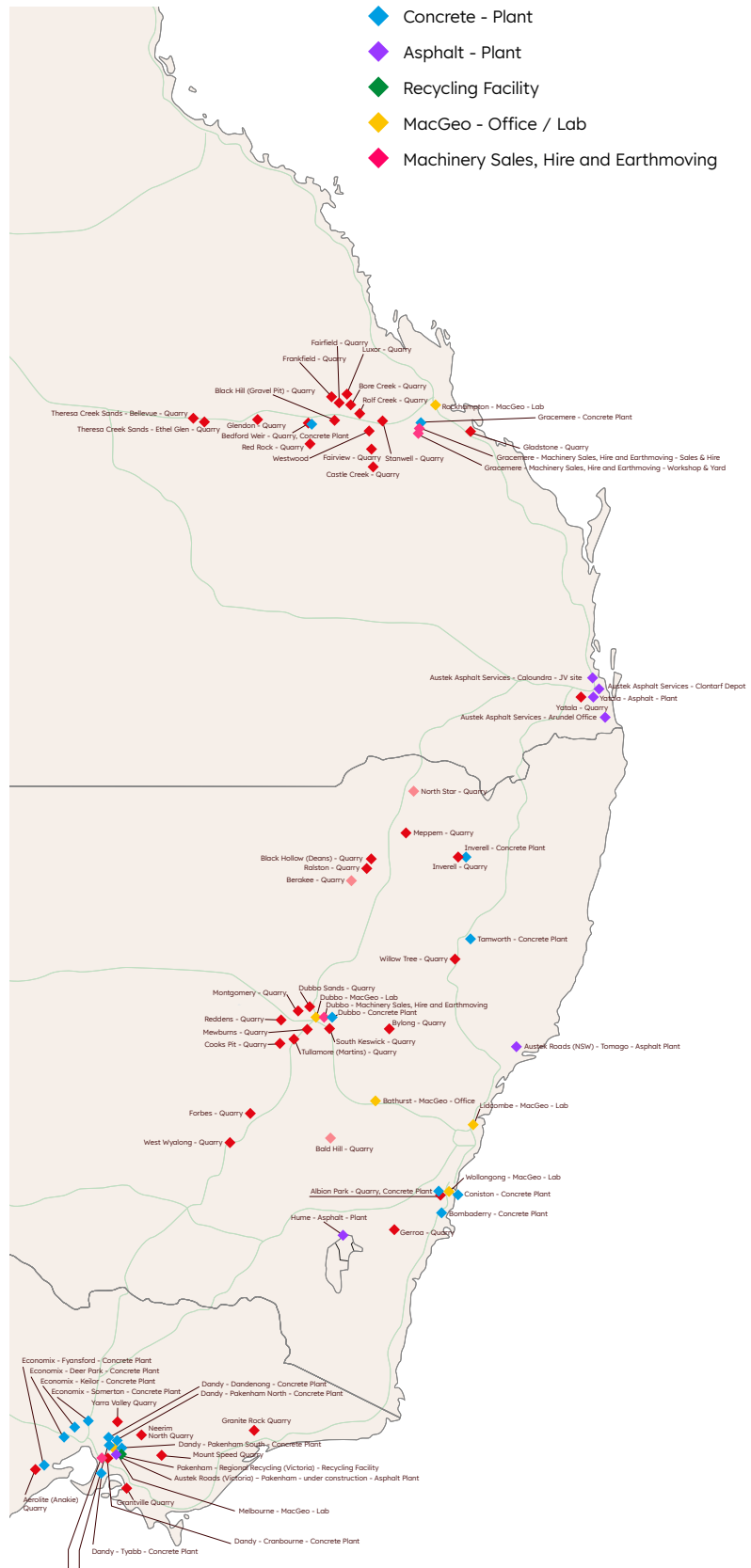
Machinery Sales/Hire and Earthmoving

Adds well-aligned businesses that complement the core business



Legend:

- ◆ Quarry
- ◆ Quarry - not operational
- ◆ Concrete - Plant
- ◆ Asphalt - Plant
- ◆ Recycling Facility
- ◆ MacGeo - Office / Lab
- ◆ Machinery Sales, Hire and Earthmoving





A strong, well-capitalised platform to support Australian growth

Aggregate Quarries

43
Quarries

1
C&D Recycling Site

8
Mobile Crushing Trains

124
Owned Tippers

Readymix Concrete

18
Fixed RMX Sites

4
Mobile RMX Plants

199
Owned Agitators

Materials Testing and Geological Services

5
Labs (NSW, QLD, VIC)

8
Mobile Labs

12
Drill Rigs

Asphalt

5
Asphalt Sites

10
Laying Crews

8
Spray Seal Crews

Machinery sales, hire and earthmoving

Nationwide Machinery:
Focused on yellow machinery sales and hire

PWE Quarry Services:
Load and haul in Melbourne region

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